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Role of Digitalization in Operation and Maintenance of PV Plants: breaking silos

David Moser
Institute for Renewable Energy
Bolzano
Italy



# The Quest for Quality: towards reliable and bankable solar PV

# Literature on quality



#### O&M Best Practice Guidelines Version 4.0

At the O&M and Asset Management 2019 conference in London, SolarPower Europe launched Version 4.0 of the O&M Best Practice Guidelines. This new version builds

05/12/2019



#### Asset Management Best Practice Guidelines Version 2.0

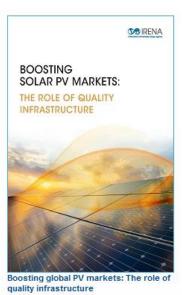
SolarPower Europe has launched Version 2.0 of the Asset Management Best Practice Guidelines. Building on a successful Version 1.0 published in December 2019, this update



# Engineering, Procurement & Construction Best Practice Guidelines Version 1.0

SolarPower Europe has launched the Engineering, Procurement and Construction (EPC) Best Practice Guidelines. Following a year of intensive work, we are very proud to present

24/11/2020









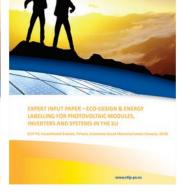








RESEARCH CHALLENGES IN PV RELIABILITY





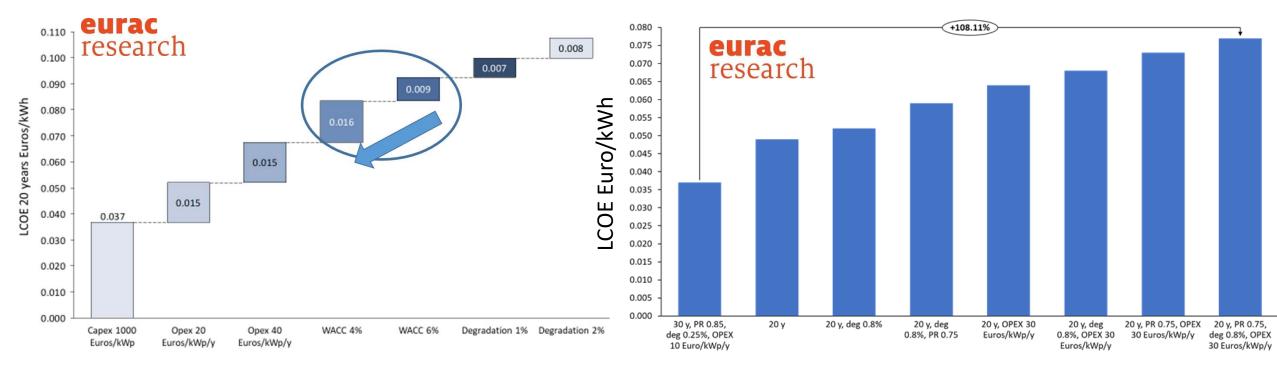




# **Quantifying «quality»**

Derisking

Impact of reliability on LCOE

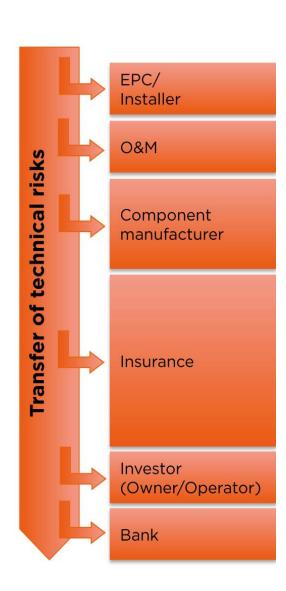


Drivers for cost-effective increase of performance and reliability:

- Common nomenclature / dictionaries
- Risk framework and guidelines
- A value-chain approach

For all these drivers digitalisation is key

#### Stakeholders' needs



short defect warranty periods, minimum of additional guarantees and warranties, high sale price with low OPEX (short time horizon)

manage all the conflicting requirements for a long period of time. The best condition for O&M operators is in fact in the presence of long defect warranty period and low sale price to allow for higher OPEX.

Limit their liability to product guarantees and warranties

limit their liability to failures PV plants, which meet technical market standards and are maintained on a regular basis

long defect warranty periods, performance guarantees, reasonable low CAPEX and OPEX, high long-term plant performance and lifetime (ideally above the initial prediction).

projects with a 10-15 year financing period and PV plant performance which can also be slightly below prediction.

#### Bankability and quality must be data-driven

## **Data availability**

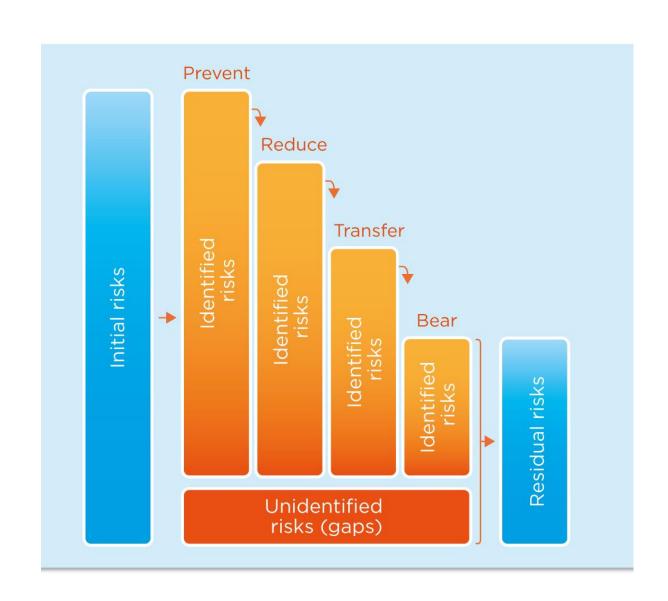
#### Large datasets are available:

- Procurement / Testing
- Monitoring
- Field inspection
- Ticketing O&M
- Insurance claims
- Third party inspections

#### **HOWEVER**

#### These datasets are rarely:

- Organised
- Interoperable and digitalised
- Rely on interlinked digital platforms

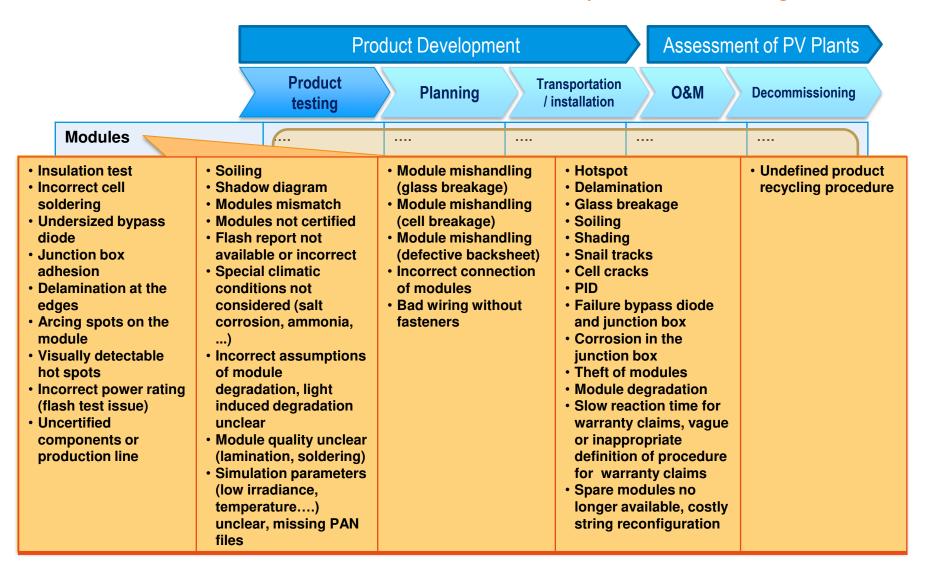


# Technical risks framework: towards a standardised approach to quality



## Risk matrix: taxonomy

The importance of using common dictionaries



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## **Risk matrix: taxonomy**

The importance of using common dictionaries



Creation of ticket in SCADA system

Classification of failure according to TRUST PV's Risk Matrix

Resolution of failure

**Statistical analysis of failure (CPN)** 

**Workflow**Failure categorization

**Ticket Alignment** 

#### **Risk Matrix Update**

#### Components

Grid	Weather station, Communication & Monitoring				
Interconnection	Mounting Structure				
Inverter	System				
Module	Transformer				

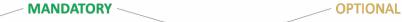
Status update:

24,780 tickets of 86 PV plants aligned









failure_id	Component	Subcomponent	failure	Description	Cause	Origin	Accountability	Detection
grid.02	Grid	Entire grid	Limitation of deliverable power			Operation		Warning O&M platform
inv.11	Inverter	Entire inverter	Overheated inverter		Ventilation issues	Operation		Warning inverter
mod.01	Module	Backsheet	Chalking			Operation	Insurance	Visual inspection
mount.12	Mounting Structure	Tracking system	Tracking failure		Storm	Operation		

340 failures listed

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www.trust-pv.eu





# **Economic impact of failures**

New metrics

**CPN:** metric that allows for

- Comparison between asset within the same PV plant portfolio (AM, O&M)
- Evaluate best strategies in EPC, O&M
- Act as a link between the various phases of the value chain



Cost-based Failure Modes and Effects Analysis (FMEA) for PV

- a) Economic impact due to downtime and/or power loss (kWh to Euros)
- Failures might cause downtime or % in power loss
- Time is from failure to repair/substitution and should include: time to detection, response time, repair/substitution time
- Failures at component level might affect other components (e.g. module failure might bring down the whole string)
- b) Economic impact due to repair/substitution costs (Euros)
- Cost of detection (field inspection, indoor measurements, etc)
- Cost of transportation of component
- Cost of labour (linked to downtime)
- Cost of repair/substitution



Income / savings reduction





O&M cost increase Reserves decrease

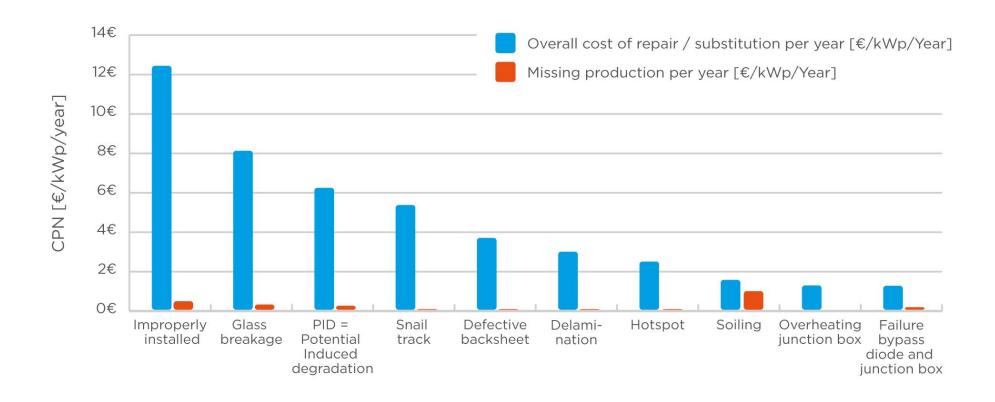
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# CPN Results - Components and Market Segments

PV modules - Utility scale

#### Scenario based results!



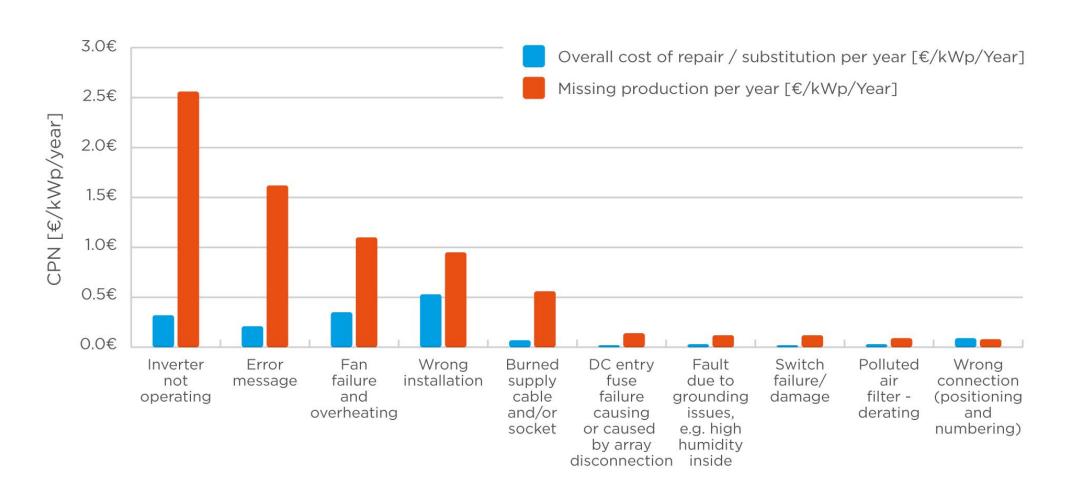
- Highest risk consists of a group of installation failures (mishandling, connection) failures, missing fixation, etc.)
- Variety of failures detected by different techniques (VI, IR, EL, IV-Curves)



# CPN Results - Components and Market Segments

#### Scenario based results!

#### Inverters



### **Economic impact of failures**

**Treaceability** 

When a failure occurs, e.g. performance deviation beyond allowed threshold or inverter error code generated.

An alarm is triggered

Acknowledgement of the fault by the O&M Contractor.

A maintenance ticket is opened

The technician arrives on-site with all the tools and spare parts needed to fix the problem

Problem fixed and acknowledged by the O&M Contractor.

The maintenance ticket is closed

failure time

acknowledgement time

intervention time

resolution time

#### **Detection time**

Time that it takes to detect the occurrence of a problem

#### **Response time**

Time that it takes to organise the repair or substitution

#### Repair time

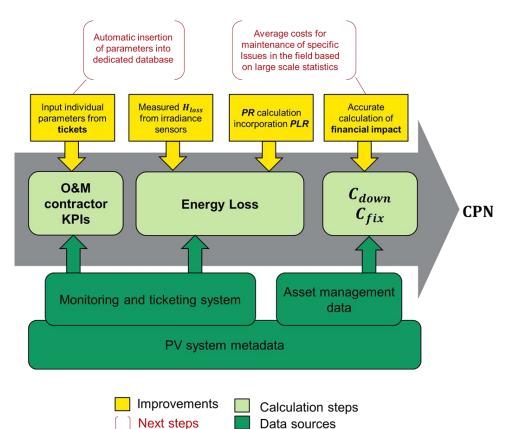
Time that it takes the technician to fix the problem



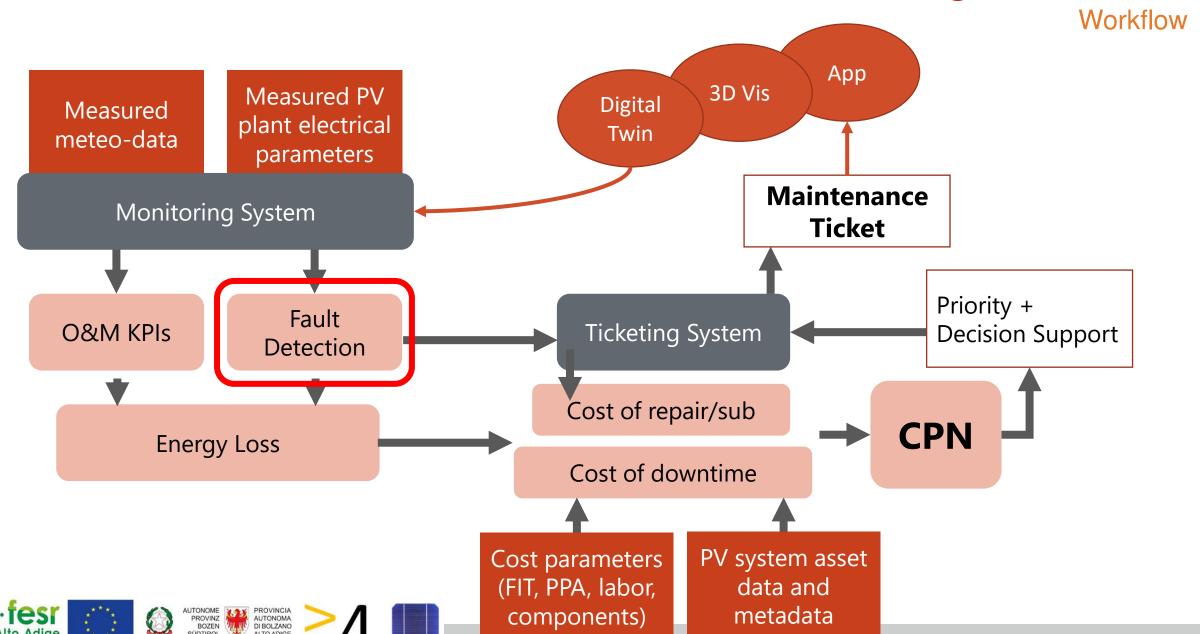
Digitalisation becomes a necessity

# Digitalisation as THE driver for quality

Full integration of monitoring platforms and ticketing systems



- Creation of standardised metadata (PV passport)
- Development of an automated and therefore time-efficient solution for extracting key parameters from maintenance tickets to gain statistical insights from a large number of PV plants.
- Development of a software tool for field technicians that would allow the precise and error-free recording of standardised parameters for the calculation of the O&M contractors KPIs necessary for an efficient implementation of the methodology
- The O&M field practices must definitely move away from a manual input of tickets in text format and adopt a more standardised approach when human intervention is limited





## A value-chain approach

**Needs and definitions** 

Virtual construction of a facility prior to its actual physical construction

(reduce uncertainty, improve safety, work out problems, and simulate and analyze potential impacts)

Bridge the information loss associated with handling a project from design team, to construction team and to asset owner/operator

# Dynamic information about the asset

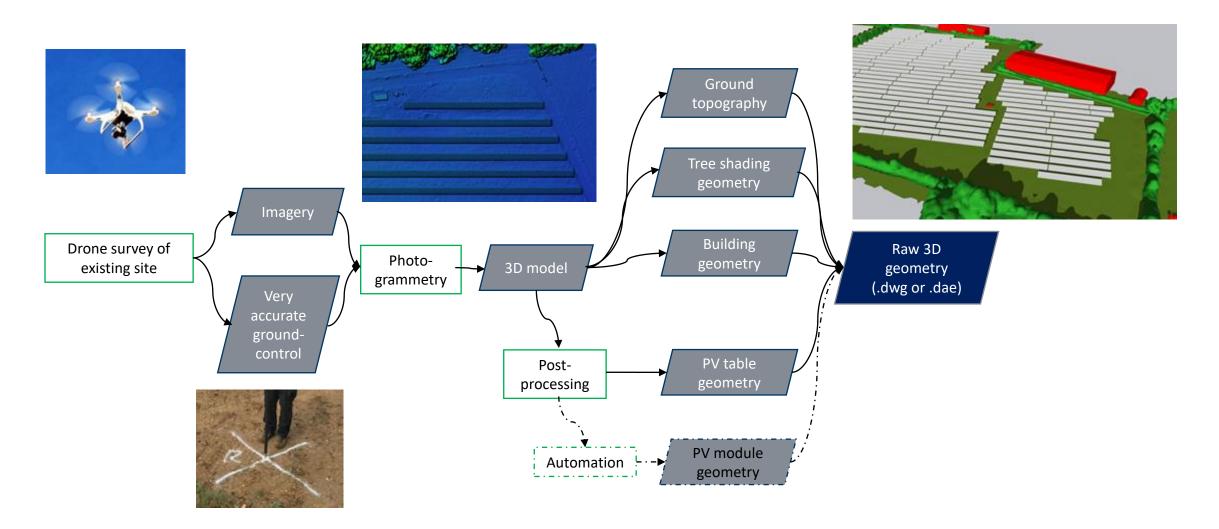
(Configuration changes, sensor measurements, control signals)

**PV BIM** = Digital repository to facilitate the storage, modification and exchange of all PV asset information throughout the entire PV lifecycle

**Digital Twin** = parametrized 3D model, containing all physical information needed to simulate the behavior and performance of the real PV plant it represents



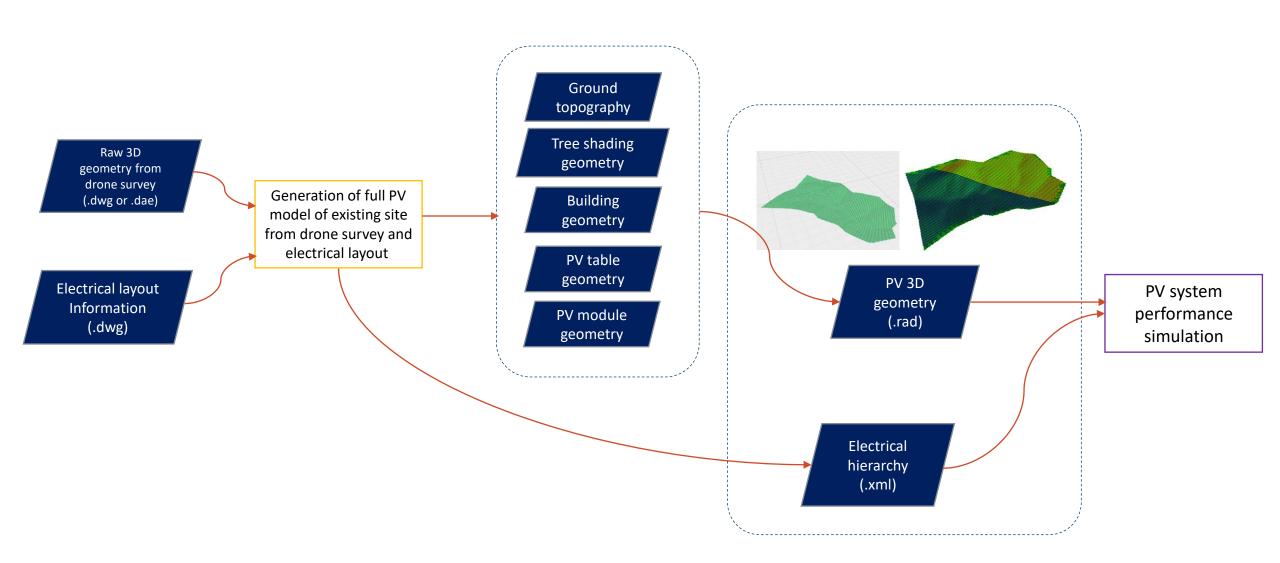
Digitalised PV plant







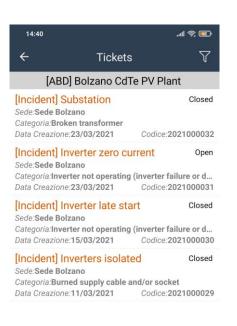
Digitalised PV plant





#### Digitalised PV plant









- PV module



Component geolocalised
History / logging at component level
Integration in digital platforms
Common nomenclature: statistics
Suggestions on actions

H&S / skills management





## A value-chain approach

Breaking silos

#### BIM framework for the PV industry

 Building Information Modeling (BIM) for the management, sharing and federation of PV asset information throughout the lifecycle



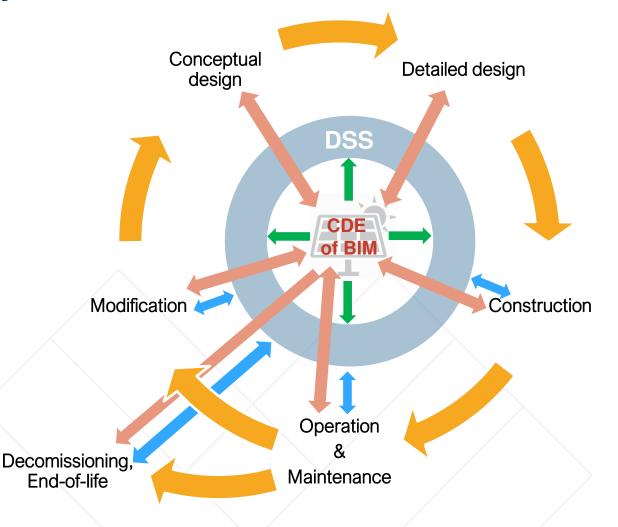
Lifecycle processes request from and provide information to a shared repository or Common Data Environment (CDE)



Advanced digital services request information and perform federation



Advanced digital services interact with lifecycle processes to aid decision making e.g. through a Decision Support System (DSS)







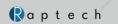














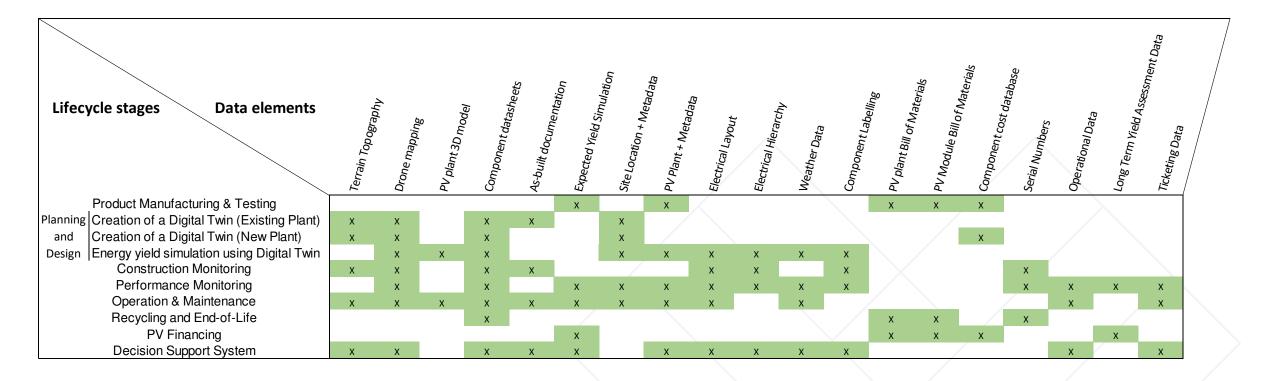


### A value-chain approach

Breaking silos

#### Asset information re-use in the PV industry

- The information need of several PV system lifecycle stages is investigated (see table)
  - It was found that enabling information re-use through BIM can render most services:
    - More efficient through eliminating work repetition
    - More reliable through using a single, managed source of information























#### **Conclusions and outlook**

- The PV sector must establish approaches to ensure and measure quality of components, systems and projects
- Each PV project must ensure the presence of a reliability plan which is constantly updated and passed along the value chain
- New metrics must be introduced to quantify the impact of decisions taken over the lifetime of a PV project
- Silos culture between stakeholders must change. Decision taken during a phase have an impact on the next phases
- Information must be carried along the value chain (eliminate work repetition)
- Standardisation of data format and collected data (metadata / PV plant passport, product data, monitoring data, ticketing, etc)
- Digital platforms must be interoperable

Bankability must be based on hard facts / data
Solar Bankability is an approach that heavily relies on data / quantification of quality

Digitalisation is the driver that can finally ensure cost-effective increase of quality and reliability



Stay tuned for the next Task 13 period!

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#### Thank you for your attention

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David.moser@eurac.edu









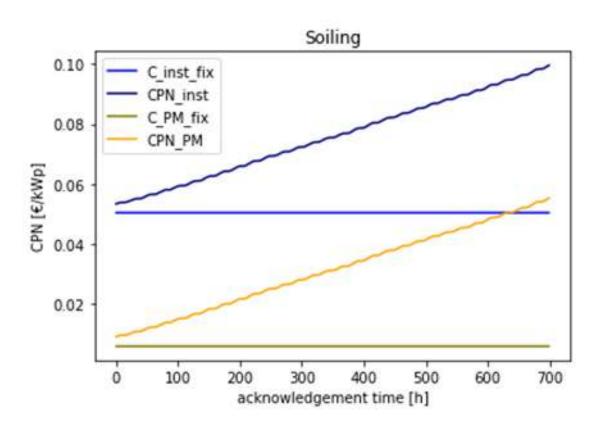


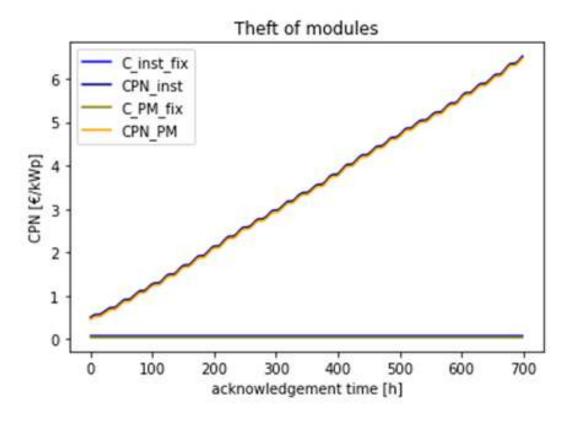






# **Decision support system**





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